

Activity Briefings

Strategy & Democracy

Activity briefing agenda

- What we do
- Our key assets
- Our levels of service
- Key issues

What we do – Democracy & Assurance

Support and work across all departments in Council...

Democracy functions include:

- Management of triennial local government elections
- Governance framework including Committee Structure, Standing Orders, Elected Member Remuneration, Code of Conduct, Appointment to Outside Organisations, Policies and Procedures
- Post-election planning and induction of elected members
- Council agenda and meeting management
- Consultation and engagement advice and coordination to support Annual and Long Term Planning, and other Council wide activities
- Mayoral executive support

Assurance functions include:

- Risk and Audit, including oversight of the committee
- Insurance programme
- Internal audit programme
- Business continuity
- Internal legal function
- Local Government Official Information Management Act (LGOIMA)
- Council Controlled Organisation coordination

Our key assets - Democracy & Assurance

Democracy and Assurance do not manage any key assets, however many of our functions support protection of our assets, including insurance, business continuity, and legal.

Our levels of service - Democracy & Assurance

The 2018-2028 LTP contains performance measures to ensure that democratic functions are transparent and meet the legislative requirements.

- ***Responses to requests for information made under the Local Government Official Information Management Act 1987 (LGOIMA) and the Privacy Act 1993 are provided within relevant statutory timeframes – target of 100%.***

Average performance 96%. Plan to review this target to align with other legislative targets for complex processes within Council.

- ***Percentage of Council, committee and hearing agenda that meet relevant legislative timeframes – target 100%***

We consistently meet this target.

Key issues next 3 years - Democracy & Assurance

- Elections 2022 – key decisions for Council
 - Choice of electoral system – FPP or STV (decision required by 12 September 2020)
Comparison sheet **attached**.
 - Whether Maori wards should be introduced for 2022 and 2025 elections (Council may resolve to introduce wards, but must do so before 23 November 2020 for them to be in place for the 2022 election)
- Consultation and engagement on the 2021-2031 Long Term Plan
 - Confirm elected member priorities leading into formal consultation in March 2021
 - Review of Significance and Engagement Policy through LTP
- Insurance of Council Liability and Assets
 - Strategy review in 2021 to check risk appetite
 - Global events have impacted on insurance premiums – upward trend likely to continue

Key issues 2024 – 2031 and beyond

- The impact of central government decisions

What we do – Strategy Department

Our department works across a range of strategic programmes, collaborating within Council and with key external stakeholders and partners



Injoo



Tony



Alicia



Bernadette

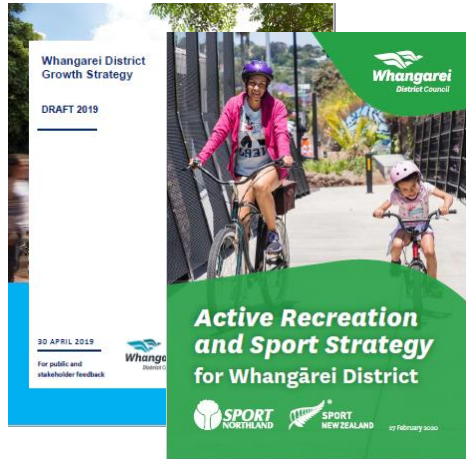


Vita

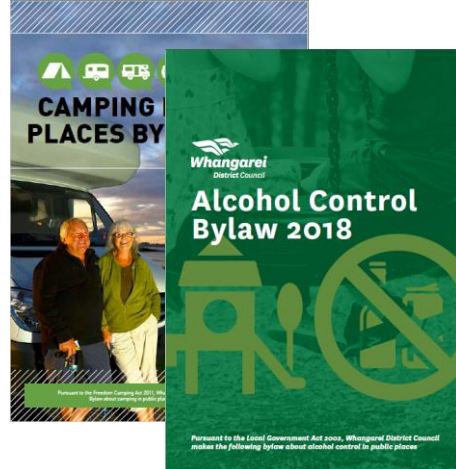


Hamish

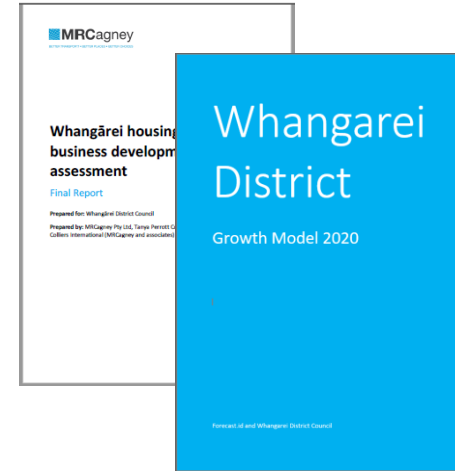
Strategic direction setting / strategy development



Policy and bylaws



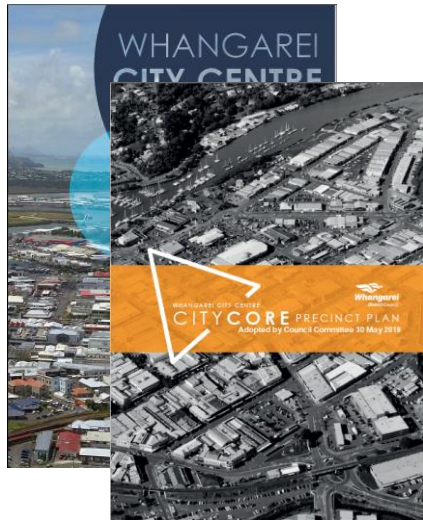
Monitoring and Reporting



Placemaking and spatial plans



City centre planning



Inter-regional strategy and planning



Response to government reforms



Our levels of service - Strategy

2018 – 28 LTP has one level of service for Strategy department

The National Policy Statement on Urban Development Capacity was replaced on 23 July with a new policy statement.

This still has requirements for WDC that elected members may wish to continue as a level of service

8.2 We deliver the requirements of the National Policy Statement on Urban Development Capacity.

Performance measure	2017-18 target	2018-19 target	2019-20 target	2020-21 target	2021-28 target
Meet the statutory timeframes and deliverables as set out in the <i>National Policy Statement on Urban Development Capacity</i> .	New	100%	100%	100%	100%

Key issues for Strategy Dept 2021 – 2024

Central government policy / legislative reform agenda.

- This includes extensive reforms of the Resource Management Act and associated National Policy Statements on Urban Development, Biodiversity and Productive Land
- Three waters reform
- Changes to Government Policy Statements and direction setting following the 2020 election

Treaty Settlement Negotiations for Kaipara Moana

- A remediation entity is currently being established.
- Settlement negotiations could conclude in the next term of government, establishing a statutory body for the Kaipara Moana and its catchment.

Central government decision making on key projects

- Ports of Auckland decision likely to be in next term of government with further analysis by government ministries
- Funding for a Drydock facility
- Moving the Navy base to Whangarei
- Future road and rail investments in Northland

COVID-19 Recovery and Reset

- Uncertainty on economic outlook and global recovery. This will impact local economy and government expenditure



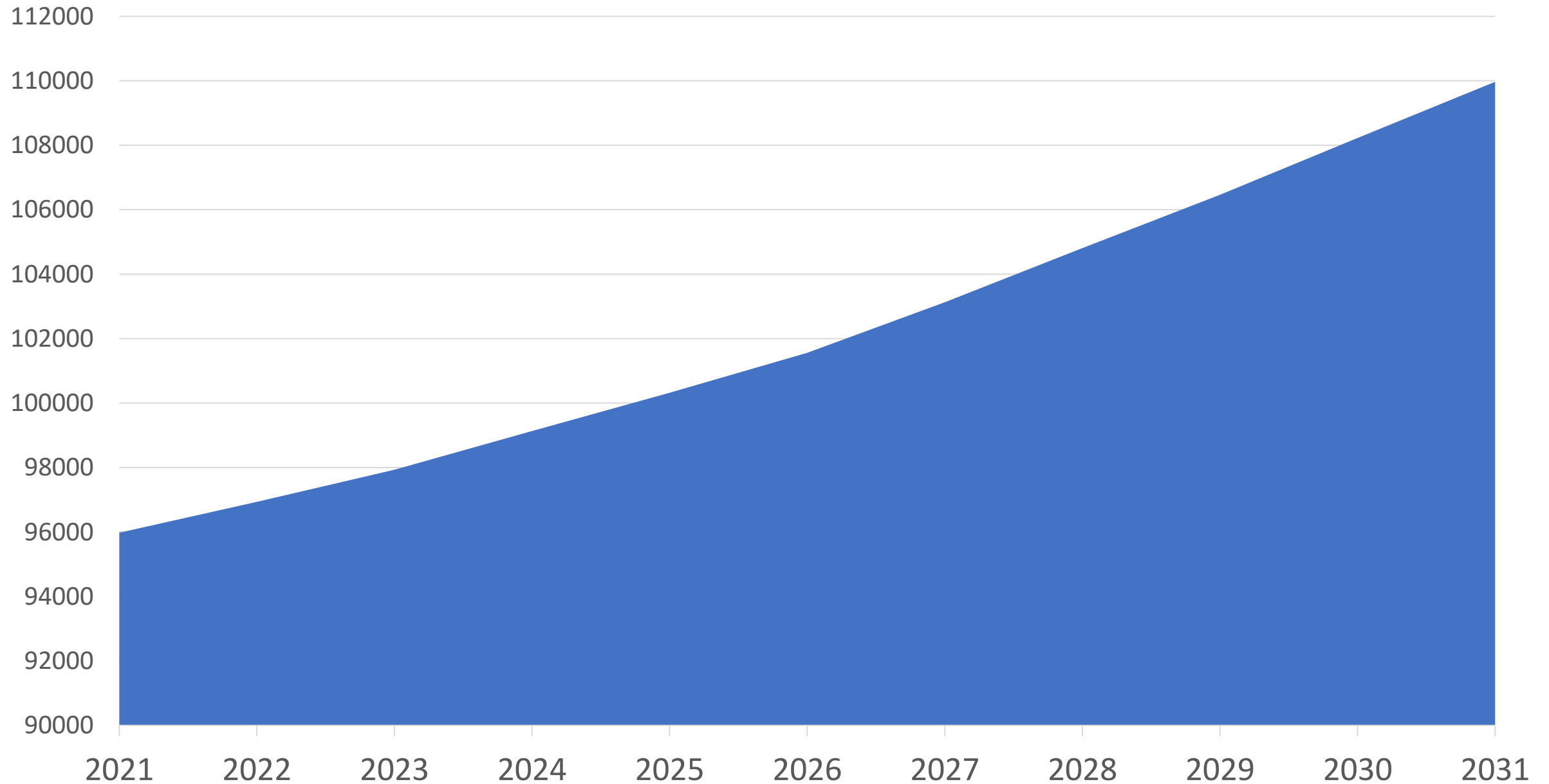
Key issues for Strategy Dept 2024 – 2031

District Growth

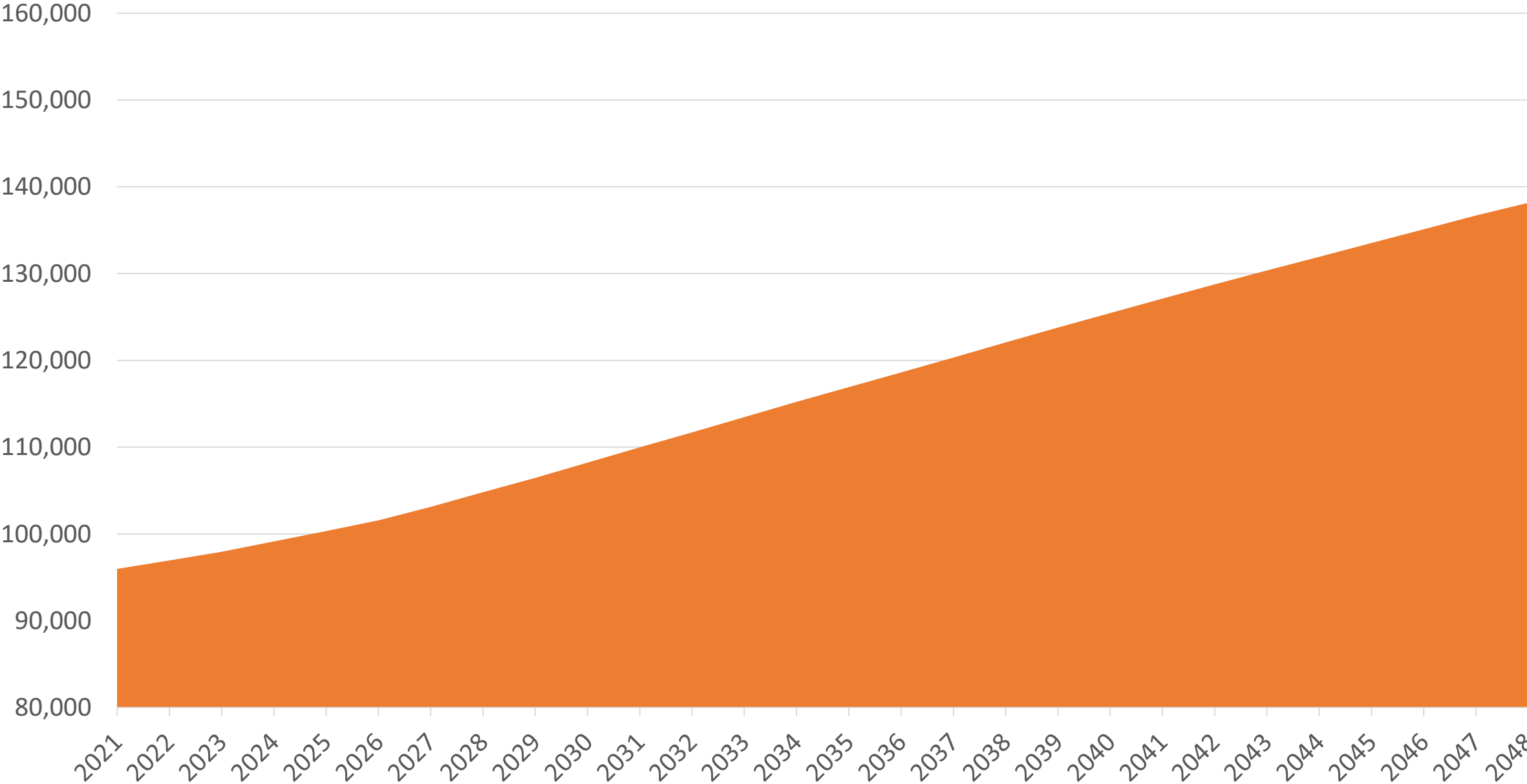
- Sustained growth over the next 10 years, leading to continued pressures on land development, infrastructure and transport.

Indicator	New Growth Model	2017 Growth Model
Population 2048	138,161	114,400
% Population Change 2020 – 2048	45.16%	26.4%
Average % annual change	1.3%	0.8%
Dwellings 2048	58,050	49,320
% Change in dwellings 2020 - 2048	51%	26.5%
Average % annual change	1.7%	0.9%

Projected Population Change 2021 to 2031 for the Whangarei District



Projected Population Change 2021 to 2048 for the Whangarei District



Key issues for Strategy Dept 2024 – 2031

Climate Change

- National direction setting and stronger legislative requirements for action on climate change
- Need better monitoring and reporting on environment impacts
- Need better understanding of risk and alignment with planning decisions and levels of service
- Increasing community expectations for a response to climate change risks as climate events become more frequent / severe
- New resources and expertise needed for local government sector – new way of working

Strategy implementation

- Working with elected members to implement strategies through capital works funding where resources are required (to be discussed and prioritised through the LTP Direction Setting Briefings):
 - Blue Green Network Strategy
 - City Centre Planning
 - Active Recreation and Sport Strategy
 - Placemaking plans



Key issues for Strategy Dept 2024 – 2031

Housing

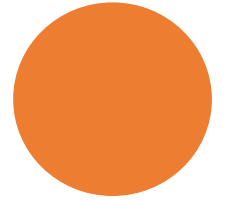
- Linked to the issue of growth, the provision of land and infrastructure for housing and businesses will remain a key priority, and a legislative requirement.
- Further legislation and reform may change local governments roles and responsibilities in relation housing.
- Affordability, choice and quality are likely to ongoing issues for Whangarei

Economic change

- Post COVID 19 Reset presents longer term challenges for our economy

Importance of strategic partnerships

- Building on the success of initiatives such as the Kaipara Moana Business Case, the implementation of strategic programmes will be increasingly reliant on strategic partnerships with central government, hapu and the community. This could include:
 - Future remediation and settlement of the Whangarei Harbour
 - Inter-regional governance of growth management (similar to SmartGrowth and FutureProof in the Waikato and Bay of Plenty)
 - Transport partnerships with NZTA for significant transport and land use developments



Key issues for Strategy Dept 2031 and beyond

- The impacts of climate change on our infrastructure and communities, likely requiring adaptive infrastructure programmes.
- Developments such as the Port, Navy base, rail and road improvements and the airport will (if they go ahead) have a significant impact on how we plan for growth.
- As the population heads towards 130,000 bold decision making will be needed now to avoid issues experienced in other 'high' growth areas (i.e. Hamilton and Tauranga):
 - Have a clear strategic plan for future development – identify now where future housing and development will go.
 - Ensuring new development is serviced by transport options (public transport / active modes)
 - Avoid costly sprawl and focus development in and around existing serviced areas
 - Continually monitor growth and respond appropriately through planning decisions
 - Central government role in funding and infrastructure is crucial
 - Significant investment is likely to be needed in our core infrastructure to ensure we meet our communities needs

What we do – Maori Relationships

- Support Council in establishing and maintaining relationships, and providing opportunities for Māori to contribute to decision-making, planning and project-based initiatives at the governance and operational levels.

Our levels of service – Maori Relationships

The Māori Relationships Department provides guidance and advice for this interactive process for both Council and Māori, Iwi and hapū.

Most of the departments mahi is to facilitate meaningful engagement which is an integral part of building positive relationships between Council and the Māori community

Key issues – Maori Relationships

Key Issues 2021 - 2024

- Establishment of Te Kārearea as a standing committee?
- Hapū capacity building (Tane Whakapiripiri, MWAR and HEMPs)
- Internal capacity
- Audit / process improvement

Key issues 2024 – 2031

- Matatini 2029
- Post Treaty Settlement

Questions