

## Council Briefing Agenda

**Date:** Tuesday, 23 June, 2020

**Time:** 9:00 am

**Location:** Council Chamber  
Forum North, Rust Avenue  
Whangarei

**Elected Members:** Her Worship the Mayor Sheryl Mai  
(Chairperson)

Cr Gavin Benney  
Cr Vince Cocurullo  
Cr Nicholas Connop  
Cr Ken Couper  
Cr Tricia Cutforth  
Cr Shelley Deeming  
Cr Jayne Golightly  
Cr Phil Halse  
Cr Greg Innes  
Cr Greg Martin  
Cr Anna Murphy  
Cr Carol Peters  
Cr Simon Reid

For any queries regarding this meeting please contact  
the Whangarei District Council on (09) 430-4200.

**1. Apologies**

**2. Reports**

**2.1 LTP- Infrastructure Strategy and Asset Management**

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**3. Closure of Meeting**

# Activity Briefings: Introduction to Infrastructure Strategy and Asset Management

**Meeting:** Council Briefing  
**Date of meeting:** 23 June 2020  
**Reporting officer:** Alison Thompson – Infrastructure Development Manager

## 1 Purpose

To provide elected members an overview of Asset Management and an introduction to the Infrastructure Strategy. This includes the following:

- What we do
- What we don't do
- Key issues

## 2 Background

Elected members will receive briefings on the key activities of Council.

Asset management means properly managing our assets throughout their life cycle to ensure they meet the needs of current and future generations. Sustainable asset management is fundamental to and critical for Councils LTP. The Infrastructure Strategy (IS) and the Financial Strategy (FS) are legislative requirements, and both are part of the LTP, and look beyond the 10-year framework out to 30-years.

Activity/Asset Management Plans (AMP's) are an operational guide for delivering council activities. They consider each activity individually. The Infrastructure Strategy provides the wholistic view of council's activity and provides an overarching policy that considers strategic issues including finance, environmental (climate change), demographic, growth, sustainability, resilience, stakeholder expectations, legislative and regulatory environments.

This is Council's third Infrastructure Strategy iteration, with each strategy being refined and improved.

## 3 Discussion

### 3.1 What we do

The Infrastructure Strategy will provide context for the activity briefings which will follow this presentation. Council delivers the following activities:

- Transportation
- Water
- Solid waste and public toilets
- Wastewater
- Stormwater

- Flood protection
- Parks & Recreation

Asset management can be measured in many ways, we frequently refer to 'best for asset', but it can also be measured in terms of capital spend, levels of service, stakeholder expectations and/or complaints, new assets and projects and failures.

The implications of getting the balance of these wrong can be short-term and result in critical failure or long-term resulting in significant unplanned expenditure of full replacement of the asset and an unreasonable financial burden resulting in intergenerational inequity.

Key considerations of Asset Management process include:

- Strategic Direction
- Levels of Service (LoS)
- Future Demand
- Asset Knowledge
- Performance Monitoring
- Lifecycle Decision Making

At a high level the infrastructure and financial strategies provide achievable strategic direction for delivery of infrastructure to meet the needs of future generations.

We prioritise taking care of existing infrastructure. This takes the form of maintenance and renewals having priority over delivering new projects.

In addition, we avoid building new infrastructure too far in advance of growth.

### **3.2 Key issues for the next 3-10 Years**

- Maintaining focus on core assets including condition assessment, maintenance and renewals
- Capital programme delivery
- Climate change
- Resilience
- Changes in customer expectation and level of service (LoS)
- Changes in standards or Significant central government infrastructure decisions (an example being 'Three Waters Review')
- Response to COVID 19 considered

### **3.3 Key issues in the long term**

- Climate change and hazards
- Changing demographics
- Emerging technology
- Significant central government infrastructure decisions

The briefing will provide more detail informing the issues that will be facing infrastructure delivery.